

PMI-200 Actual Questions - Instant Download 145 Questions [Q54-Q74]



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PMI PMI-200 Exam Syllabus Topics:

Topic 1- Contribute to a safe and trustful team environment by allowing everyone to experiment and make mistakes- Conduct frequent reviews of work products by performing inspections, reviews
Topic 2- Encourage team members to become generalizing specialists in order to reduce team size and bottlenecks- Re-prioritize requirements periodically in order to reflect changes in the environment and stakeholder
Topic 3- Enhance creativity by experimenting with new techniques and process ideas- Establish collaborative behaviors among the members of the organization
Topic 4- Establish stakeholder relationships by forming a working agreement among key stakeholders- Define deliverables by identifying units that can be produced incrementally in order to maximize their value to stakeholders
Topic 5- Support change at the system or organization level by educating the organization and influencing processes- Limit increment size and increase review frequency with appropriate stakeholders
Topic 6- Help ensure that everyone has a common understanding of the values and principles of agile- Elicit and prioritize relevant non-functional requirements

Q54. The team estimation game method mainly consists of a:

- * Pile of cards with user, capability, and value to be prioritized by the project team.
- * Spreadsheet with backlog issues to be prioritized and each to be given a prioritization number.
- * White board session where iterations are estimated and related to the project road map.
- * Brainstorm session where resources are related to prioritized work packages.

Q55. During iteration planning, the team is discussing the design for a user story. A team member states that a design document should be started since the system is complex in nature. Another team member responds that in Agile there is no documentation. How should the ScrumMaster respond?

- * Agree that documentation should be avoided, since it slows the progress of the team.
- * Explain that interactions are valued over documentation, but documentation is not forbidden.
- * Ask the manager if the technical processes mandate that designs be documented.
- * Ask the Product Owner if it is acceptable for the resources to spend time on documentation.

Q56. An Agile team expects a velocity of 8. During sprint planning, the stories were estimated and prioritized in the following order:

Story A_4 Story Points Story B_2 Story Points Story C_3 Story Points Story D_2 Story Points

Which stories should the team include in Sprint 1, without splitting the stories?

- * Stories A, C, and D
- * Stories A, B, and C
- * Stories A, B, and D
- * Stories B, C, and D

Q57. Which best describes the attributes of the INVEST criteria in a user story?

- * Incremental, Net, Variation, Exceed, Scope, and Training
- * Interdependent, Nonfunctional, Value, Exploratory, Sprint, and Timebox
- * Innovation, Nested, Vision, Estimating, Scalable, and Team
- * Independent, Negotiable, Valuable, Estimable, Small, and Testable

Q58. The cost estimation techniques used on Agile projects are:

- * Rule of thumb
- * Bottom-up
- * Parametric
- * Top-down

Q59. When moving to Agile project management, a key factor for the project manager's success will be:

- * shifting from a controlling mindset to a facilitating mindset
- * directing the work in a more incremental fashion
- * only assigning tasks for the next iteration
- * giving up control and rotating management through the team

Q60. A common estimation unit for Agile projects is:

- * Lines of code.
- * Function points
- * Story points.
- * Use-case points.

Q61. At a strategic level, what is the most appropriate way for an Agile team to estimate a project?

- * Creating a strategic plan by estimating hours and days required
- * Using an abstract measurement to estimate Product Backlog items

- * Estimating source lines of code needed to implement the features
- * Taking an initial set of estimates and adding an appropriate risk factor

Q62. The most appropriate model for a geographically distributed project team is one in which the team is distributed across:

- * relatively few locations, with each location team comprised of a complete development group developing decoupled subsystems.
- * locations in the same time zone, working on the same systems while leveraging rich communication channels.
- * relatively few locations, and tasks are divided along functional lines with design in one location, coding in another, and testing in another.
- * many locations, with relatively few people at each location developing and testing decoupled subsystems.

Q63. How does Empirical Process Control support Agile methodologies?

- * Testing, requirements, and adaptation
- * Testing, requirements, and change
- * Visibility, review, and testing
- * Visibility, inspection, and adaptation

Q64. The key elements of a user story in Agile development are:

- * a written description, the story points estimate, and the planned release.
- * conversations about the story, a written description, and success criteria about the story.
- * the story points estimate, conversations about the story, and an agreed priority.
- * tests to determine when the story is done, a written description, and the planned release.

Q65. What is one of the main benefits that Lean portfolio management provides to a business?

- * Maximizing work-in-progress
- * Quality and thoughtfulness
- * Line of sight to business needs
- * Maximizing multitasking

Q66. What is one of the benefits of incremental delivery?

- * Value is delivered more quickly, as software can be released after every iteration.
- * More customers can be handled simultaneously, as each regularly receives a delivery.
- * Fewer bugs are introduced, as code is delivered to users more frequently.
- * Costs are reduced, as less verification is required to regression test each iteration.

Q67. The most powerful capability of Scrum teams is that they:

- * Work in timeboxed sprints.
- * Are self-organized and empowered.
- * Work from a prioritized backlog.
- * Value individuals and interactions.

Q68. Which answer best describes Wide Band Delphi (e.g.Planning Poker) estimating?

- * Team members provide story estimates individually and discuss their reasoning until a consensus on the estimate is reached.
- * Team performance on prior projects is analyzed, and actual hours and durations are used to determine estimates for similar user stories.
- * Team members apply relative sizing to each task, and story points are triangulated based on the other stories in the Sprint Backlog.
- * Team members assign a realistic and a pessimistic estimate to each story, and points are assigned based on the calculated average.

Q69. Team velocity is used to:

- * Measure the percentage of features completed.

- * Judge productivity within the iteration.
- * Predict schedules for mature teams.
- * Give feedback on delivered value.

Q70. When are acceptance tests typically written for a user story?

- * After coding the story, but before user acceptance testing begins
- * After writing the story, but before coding begins
- * At the start of Product Backlog prioritization planning
- * After estimating the Product Backlog, but before Sprint planning begins

Q71. An Agile team best ensures product quality through:

- * The development team's use of pair programming.
- * Quality assurance's daily collaboration with the development team.
- * More frequent inspection after each iteration.
- * Feedback gathered during iteration retrospectives.

Q72. Which technique is used by a project team to estimate the amount of work that can be done per iteration?

- * Velocity measurement
- * Relative prioritization
- * Planning Poker
- * Release planning

Q73. When using Agile Earned Value Management (EVM), progress should be measured at which level?

- * Task
- * Iteration
- * Product
- * Release

Q74. On a team new to Scrum, two team members are disrupting the daily standup with a side conversation. The ScrumMaster should:

- * wait until the standup is over and then talk to the disruptive team members.
- * immediately intervene to remedy the disruptive situation.
- * record the issue and then raise the issue at the Sprint Retrospective.
- * wait for the empowered, self-organizing team to resolve the issue.

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