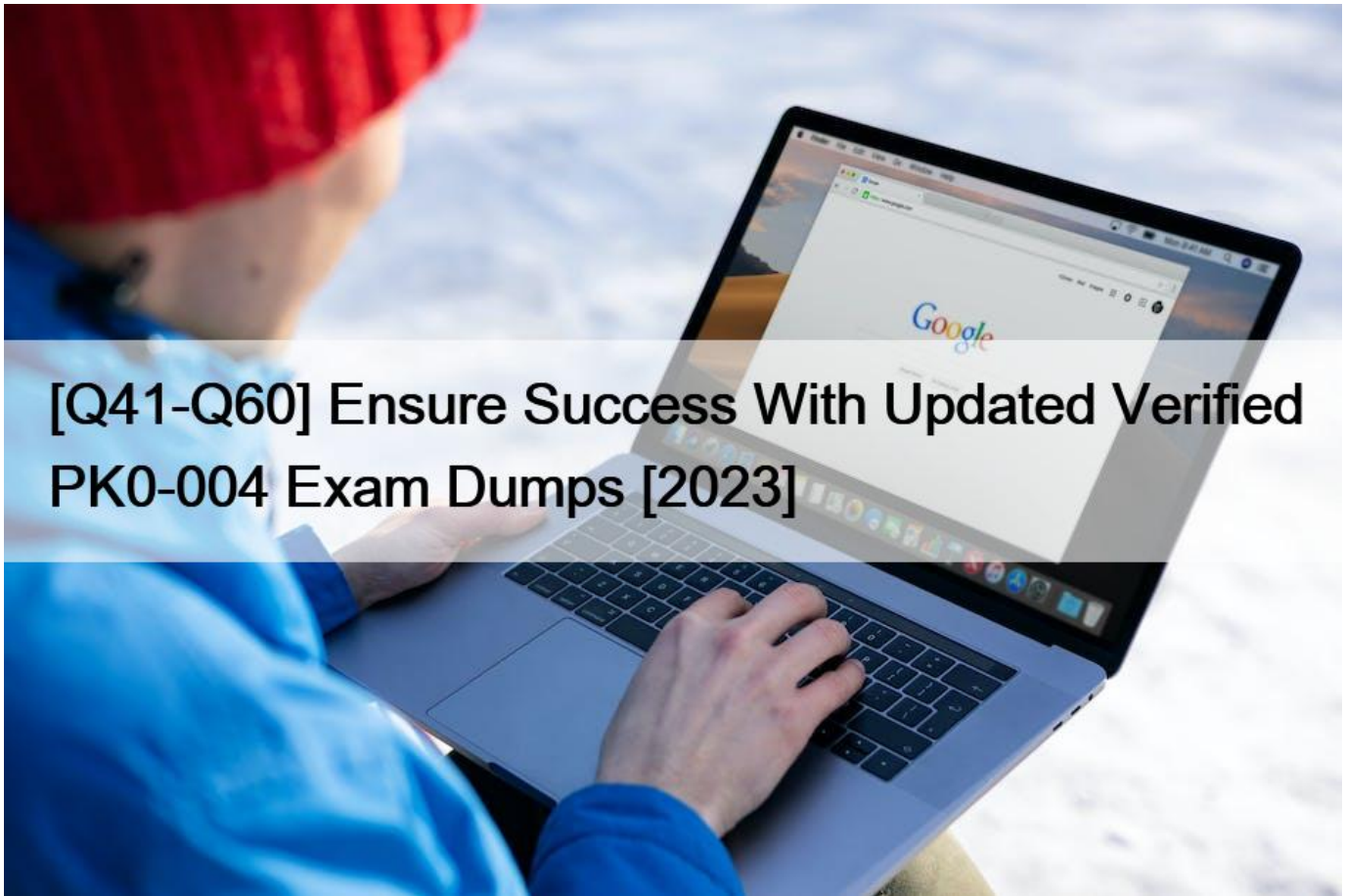# [Q41-Q60 Ensure Success With Updated Verified PK0-004 Exam Dumps [2023

Ensure Success With Updated Verified PK0-004 Exam Dumps [2023]
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Q41. A project manager is managing a transactional project. One of the key team members is having difficulties understanding the client requirements.

Which of the following actions would be BEST for the project manager to take?
* Ask the client to provide additional language resources to the team.
* Purchase a language translation program.
* Hire a translator to help the key team member
* Ask the client to provide requirements in the native language of the team.

Q42. A project manager is attempting to establish the proper sequencing and duration of project activities.

Which of the following would be the MOST beneficial?
* Network diagram
* Ishikawa diagram
* WBS

*   Gantt chart

Q43. An organization recently restructured. Leaders feel they are not in a position to sign off on a required change, which is delaying a project.

Which of the following is the obstacle?
*   Ability to identify approval authority
*   Incomplete change control documentation
*   Project team autonomy
*   Change validation process

Q44. A project manager is overseeing the construction of a new building. There are likely existing underground water, gas, and electrical lines. Which of the following is an example of mitigation?
*   Trust the contractor to do the job well because the company has been in business for a long time.
*   Tell the contractor that the company is responsible for any damage done to underground lines.
*   Immediately fix any broken lines that are hit during construction.
*   Ensure the contractor has the appropriate utility maps.

Q45. A project manager is trying to explain to a stakeholder why projects are progressively elaborated upon. Which of the following is the BEST explanation?
*   In the beginning, projects entail a degree of uncertainty that needs to be specified.
*   In the beginning, projects have start and finish dates that require elaboration.
*   In the beginning, projects are part of a program that requires coordination.
*   In the beginning, projects start with detailed inputs that need to be explained.

Q46. Which of the following is the primary purpose of an MOA or an MOU?
*   State expectations of all signatory parties to reduce potential misunderstandings.
*   Facilitate potential legal action and resulting remediation if one of the signatory parties violates any terms.
*   Enumerate a detailed code of conduct for all employees, contractors, and subcontractors participating in the program.
*   Provide transparency to competitors regarding all signatory parties.
References:

Kim Heldman, CompTIA Project+ Study Guide, 2nd Edition, Sybex, Indianapolis, 2017, p. 303

Q47. A project manager is managing a transnational project. One of the key team members is having difficulties understanding the client requirements Which of the following actions would be BEST for the project manager to take?
*   Ask the client to provide additional language resources to the team.
*   Purchase a language translation program
*   Hire a translator to help the key team member
*   Ask the client to provide requirements in the native language of the team

Q48. A client has requested a project be completed ahead of schedule. The client understands the triple constraints and agrees to expand the defect tolerance.

Which of the following should the PM do NEXT?
*   Crash the schedule.
*   Notify the project team.
*   Initiate a change request.
*   Accept the risk.

Q49. During a sprint, the product owner asks the scrum master to work on a quality issue as soon as possible. Which of the following is the scrum master’s MOST likely action?

* Advise the product owner to submit a change request to the CCB.
* Ask the product owner if the issue can be deferred to the next sprint.
* Escalate the request by the product owner to upper management.
* Inform the product owner of potential delays to the work in the sprint.

Q50. Which of the following vendor documents specifically address quality? (Select TWO).

* LOI
* SLA
* Warranty
* PO
* NDA

Q51. The PM has requested that a project repository be developed. Sensitive information will be available on the site that could affect the project’s success. Only personnel who need to know the information will have access.

Which of the following site types is the PM requesting?

* Wiki page
* Intranet
* Extranet
* Internet
* Knowledge base

Q52. Expenditure tracking helps with cost:

* reporting
* scheduling
* discounting
* floating

Q53. A project manager creates a Pareto chart based on the table below:

Faulty installation	Bad electrical component	Missing parts	Poor adhesives	Other	Total
35	20	85	50	10	190
18%	11%	45%	26%	5%	100%

Which of the following describes why the team was asked to inspect and review missing parts, poor adhesives, and faulty installation?

* To take preventive action and identify the causes resulting in the highest number of issues
* To take corrective action and identify the effects resulting in the highest number of issues
* To take preventive action and identify and frequencies resulting in the highest number of issues
* To take corrective action and identify the causes resulting in the highest number of issues

Q54. A senior manager asks a project manager for an estimated budget on a new project.

Which of the following is the BEST step for the project manager to take?

* Tell the senior manager the estimation is not available yet.
* Use the budget from a similar project to generate estimates.
* Ask a SME for an opinion and propose an estimate.
* Gather the team to immediately generate estimates.
References: Kim Heldman, CompTIA Project+ Study Guide, 2nd Edition, Sybex,

Indianapolis, 2017, p.164

Q55. The PMO is confused by an entry in the risk register and would like the project manager to provide clarification regarding strategy. Based on the following entry:

ID	Name	Status	Owner	Strategy	Specific Response
100	Datacenter fire	Risk	Project manager	Avoid	Conduct regular off-site backups

Which of the following should be modified to BEST eliminate confusion?
* Change the status to issue and include it in the issue log
* Change the strategy to mitigate
* Change the name to identify the problem clearly
* Change the owner to sponsor

Q56. During the execution phase, the project manager discovered that the testing phase is dependent on completion of the vendor's tasks. The project team has just informed the project manager their activities are almost complete, and they would like permission to begin testing. The vendor is not scheduled to deliver the products for two months.

Which of the following should have occurred to prevent this issue?
* During the planning phase, the project manager should have recognized the relationship between the vendor's and project team's tasks and adjusted the schedule for the project team to begin activities two months later.
* The project manager should have crashed the schedule for the vendor to keep it at the same work pace as the rest of the project team.
* During the project team's regular status meeting with the vendor, the project team should have informed the vendor that the team was ahead of schedule and to speed up their work.
* During the project team's regular status meeting with the vendor, the vendor should have informed the project team that it required another two months, and to slow down.
References: Kim Heldman, CompTIA Project+ Study Guide, 2nd Edition, Sybex,

Indianapolis, 2017, p. 170

Q57. Given the status report excerpt below:

Timeline	Scope	Resources	Budget	Risk/issues
Green	Green	Green	Green	Yellow

Overall status: The project is tracking well. Tasks are being completed on time. Costs are lower than expected. Risk/issues are regularly being monitored are tracked.

Which of the following MOST likely is occurring in the project?
* The project manager forgot to update the risks/issues status.
* The project has experienced a risk trigger recently that may impact the project very soon.

* There is nothing out of the ordinary; the project is progressing as expected.
* The project manager did not include any risks/issues detail because it is yellow and not red.

Q58. Which of the following documents are considered mutually binding? (Choose two.)
* NDA
* PO
* RFP
* WBS
* KPI

Q59. A project manager is starting a project on an unfamiliar technology. The document that is MOST likely to be created and distributed is an:
* RTM
* RFQ
* RFI
* RFP

Q60. A project sponsor and Chief Information Officer (CIO) disagree about how to release the final deliverables to the market The sponsor wants to do a massive product release, while the CIO wants to be extremely cautious and add more time for testing and defect resolution. The project manager works with both parties and determines the best solution is to roll the product out in a pilot release to see how it tests, and then use customer feedback to determine next steps Which of the following conflict resolution techniques is the project manager using?
* Forcing
* Negotiating
* Compromising
* Avoiding

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